



Agency Summary by Board

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Accident Compensation Corporation	1	6	1	16.7%
Motorcycle Safety Advisory Council	1	6	1	16.7%
Department of Conservation	30	242	109	45.0%
Aotea Conservation Park Advisory Committee	1	8	5	62.5%
Auckland Conservation Board	1	11	4	36.4%
Bay of Plenty Conservation Board	1	10	3	30.0%
Canterbury Aoraki Conservation Board	1	12	9	75.0%
Chatham Islands Conservation Board	1	7	5	71.4%
East Coast/Hawke's Bay Conservation Board	1	6	4	66.7%
Game Animal Council	1	9	2	22.2%
Hauraki Gulf Forum	1	6	3	50.0%
Kaikoura Marine Guardians	1	11	3	27.3%
Kaiteriteri Reserve Board	1	6	2	33.3%
Nature Heritage Fund Committee	1	5	3	60.0%
Nelson/Marlborough Conservation Board	1	11	8	72.7%
New Zealand Conservation Authority	1	12	5	41.7%
New Zealand Game Bird Habitat Trust Board	1	6	1	16.7%
Ngā Whenua Rāhui Komiti	1	6	1	16.7%
Ngāti Awa Joint Management Committee	1	6	2	33.3%
Northland Conservation Board	1	7	5	71.4%
Otago Conservation Board	1	11	8	72.7%
Predator Free 2050 Ltd	1	8	2	25.0%
Queen Elizabeth II National Trust Board	1	4	2	50.0%
Southland Conservation Board	1	11	5	45.5%
Taranaki/Whanganui Conservation Board	1	9	3	33.3%
Te Hiku o Te Ika Conservation Board	1	7	1	14.3%
Te Poari Whakahaere o Taupo-Nui-a-Tia Taupo-Nui-a-Tia Management Board	1	4	1	25.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Te Tatau Pounamu o Te Awa o Te Atua (Ngāti Awa and Ngāti Tūwharetoa Joint Advisory Committee)	1	6	1	16.7%
Te Urewera Board	1	3	1	33.3%
Tongariro/Taupo Conservation Board	1	9	6	66.7%
Waikato Conservation Board	1	11	5	45.5%
Wellington Conservation Board	1	9	6	66.7%
West Coast/Tai Poutini Conservation Board	1	11	3	27.3%
Department of Corrections	3	6	2	33.3%
Community Impact Forum	1	0	0	0.0%
Major Outsourced Contracts Advisory Board (MOCAB)	1	4	1	25.0%
Social Impact Fund Allocation Committee	1	2	1	50.0%
Department of Internal Affairs	50	317	174	54.9%
Archives Council	1	7	5	71.4%
Bay of Plenty Community Trust	1	12	5	41.7%
Charities Registration Board	1	3	1	33.3%
Chinese Poll Tax Heritage Trust	1	8	3	37.5%
Community Trust of Mid and South Canterbury	1	7	5	71.4%
Community Trust South	1	10	4	40.0%
Eastern and Central Community Trust	1	10	4	40.0%
Environment Canterbury Regional Council (Kaunihera Taiao ki Waitaha)	1	5	1	20.0%
Film and Literature Board of Review	1	9	5	55.6%
Film and Video Labelling Body	1	7	4	57.1%
Fire and Emergency New Zealand	1	6	3	50.0%
Foundation North	1	15	7	46.7%
Gambling Commission	1	5	3	60.0%
Guardians Kaitiaki of the Alexander Turnbull Library	1	5	3	60.0%
Library and Information Advisory Commission	1	6	4	66.7%
Local Government Commission	1	3	1	33.3%
Lottery Auckland Community Committee	1	5	3	60.0%
Lottery Bay of Plenty/Gisborne Community Committee	1	5	3	60.0%
Lottery Canterbury/Kaikoura Community Committee	1	5	3	60.0%
Lottery Community Facilities Committee	1	5	3	60.0%
Lottery Community Sector Research Committee	1	4	3	75.0%

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Lottery Environment and Heritage Committee	1	5	5	100.0%
Lottery Fund for Community Benefit Related to the 2021 America's Cup Committee	1	4	2	50.0%
Lottery Hawke's Bay Community Committee	1	5	3	60.0%
Lottery Health Research Committee	1	5	4	80.0%
Lottery Individuals with Disabilities Committee	1	2	2	100.0%
Lottery Manawatu/Whanganui Community Committee	1	5	2	40.0%
Lottery National Community Committee	1	5	3	60.0%
Lottery Northland Community Committee	1	5	4	80.0%
Lottery Otago/Southland Community Committee	1	5	4	80.0%
Lottery Outdoor Safety Committee	1	5	3	60.0%
Lottery Significant Projects Fund	1	5	3	60.0%
Lottery Taranaki Community Committee	1	4	1	25.0%
Lottery Waikato Community Committee	1	5	3	60.0%
Lottery Wellington/Wairarapa Community Committee	1	5	3	60.0%
Lottery West Coast / Nelson-Marlborough Community Committee	1	5	3	60.0%
New Zealand Lottery Grants Board	1	3	2	66.7%
New Zealand Racing Board	1	7	1	14.3%
Office of Film and Literature Classification	1	2	0	0.0%
Oranga Marae Committee	1	5	3	60.0%
Otago Community Trust	1	10	5	50.0%
Pacific Development and Conservation Trust	1	7	3	42.9%
Racing Safety Development Fund Industry Working Group	1	1	1	100.0%
Rātā Foundation	1	12	10	83.3%
The West Coast Community Trust	1	9	4	44.4%
Trust Waikato	1	13	5	38.5%
TSB Community Trust	1	10	4	40.0%
Wellington Community Trust	1	7	4	57.1%
Whanganui Community Foundation	1	10	6	60.0%
Winston Churchill Memorial Trust Board	1	9	8	88.9%
Department of Prime Minister and Cabinet	6	22	10	45.5%
Christ Church Cathedral Reinstatement Trust	1	8	3	37.5%
Christchurch Stadium Trust Board	1	5	2	40.0%
Commissioners of Intelligence Warrants	1	2	0	0.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Inspector General of Intelligence and Security: Inspector-General's Advisory Panel	1	2	2	100.0%
Inspector-General of Intelligence and Security	1	2	2	100.0%
Regenerate Christchurch	1	3	1	33.3%
Ministry of Housing and Urban Development	1	10	4	40.0%
Ministerial Advisory Group (MAG) on Housing and Urban Development	1	10	4	40.0%
Land Information New Zealand	4	19	9	47.4%
Cadastral Surveyors Licensing Board of New Zealand	1	7	4	57.1%
New Zealand Geographic Board	1	8	4	50.0%
Orton Bradley Park Board	1	0	0	0.0%
Valuers Registration Board	1	4	1	25.0%
Ministry for Culture and Heritage	17	103	44	42.7%
Arts Council of New Zealand Toi Aotearoa	1	12	3	25.0%
Broadcasting Commission (NZ on Air)	1	5	2	40.0%
Broadcasting Standards Authority	1	4	3	75.0%
Drug Free Sport New Zealand	1	5	2	40.0%
Eden Park Trust Board	1	5	2	40.0%
Heritage Earthquake Incentive Programme (Heritage EQUIP) Expert Advisory Panel	1	6	1	16.7%
Heritage New Zealand Pouhere Taonga	1	8	2	25.0%
Māori Heritage Council (of Heritage New Zealand Pouhere Taonga)	1	8	3	37.5%
Museum of New Zealand Te Papa Tongarewa	1	8	4	50.0%
National Pacific Radio Trust (NPRT)	1	6	4	66.7%
National War Memorial Advisory Council	1	1	1	100.0%
New Zealand Film Commission	1	8	4	50.0%
New Zealand Symphony Orchestra (NZSO)	1	7	2	28.6%
Sport and Recreation New Zealand (Sport NZ)	1	8	4	50.0%
Sports Tribunal of New Zealand	1	9	5	55.6%
Tuia Encounters 250 National Coordinating Committee Co-Chairs	1	2	1	50.0%
Tūpuna Maunga O Tāmaki Makaurau Authority	1	1	1	100.0%
Ministry for the Environment	7	66	25	37.9%
Auckland Unitary Plan Hearings Panel	1	11	2	18.2%
Environmental Protection Authority (EPA)	1	7	5	71.4%
Fiordland Marine Guardians	1	8	3	37.5%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Freshwater Leaders Group	1	16	7	43.8%
Kahui Wai Māori	1	11	4	36.4%
Waikato River Authority	1	5	1	20.0%
Waste Advisory Board	1	8	3	37.5%
Ministry for Pacific Peoples	3	22	12	54.5%
Minister for Pacific Peoples Advisory Council	1	8	5	62.5%
Pacific Business Trust	1	8	3	37.5%
Pasifika Education Centre	1	6	4	66.7%
Ministry for Primary Industries	18	98	40	40.8%
Agricultural and Marketing Research and Development Trust (AGMARDT)	1	4	2	50.0%
Biosecurity Ministerial Advisory Committee	1	8	4	50.0%
Food Standards Australia New Zealand Board*	1	3	2	66.7%
Forestry Ministerial Advisory Group	1	9	2	22.2%
Kiwifruit New Zealand	1	3	1	33.3%
Ministry for Primary Industries Primary Growth Partnership Investment Advisory Panel	1	6	1	16.7%
National Animal Ethics Advisory Committee (NAEAC)	1	9	4	44.4%
National Animal Welfare Advisory Committee (NAWAC)	1	10	6	60.0%
National Rock Lobster Management Group	1	1	1	100.0%
New Zealand Dairy Core Database Access Panel	1	3	0	0.0%
New Zealand Horticulture Export Authority (NZHEA)	1	6	2	33.3%
New Zealand Meat Board	1	2	1	50.0%
New Zealand Pork Industry Board	1	1	0	0.0%
New Zealand Walking Access Commission	1	7	3	42.9%
Primary Sector Council	1	17	7	41.2%
Taratahi Agricultural Training Centre (Wairarapa) Trust Board	1	6	2	33.3%
Telford Farm Training Institute	1	1	1	100.0%
Veterinary Council of New Zealand	1	2	1	50.0%
Ministry for Women	1	9	7	77.8%
National Advisory Council on the Employment of Women	1	9	7	77.8%
Ministry of Business, Innovation and Employment	42	245	98	40.0%
Accreditation Council	1	7	2	28.6%
Banking Ombudsman Scheme Board	1	1	1	100.0%

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Building Practitioners Board	1	7	1	14.3%
Callaghan Innovation Board	1	8	2	25.0%
CERT Establishment Advisory Board	1	8	3	37.5%
Chartered Professional Engineers Council	1	7	3	42.9%
Commerce Commission	1	9	5	55.6%
Commerce Commission – Telecommunications Commissioner	1	1	0	0.0%
Copyright Tribunal	1	6	4	66.7%
Disciplinary Committee under the Financial Advisers Act 2008	1	6	1	16.7%
Electrical Workers Registration Board	1	6	2	33.3%
The Electricity Authority	1	6	3	50.0%
Electricity Rulings Panel	1	5	3	60.0%
Employment Relations Authority	1	16	10	62.5%
The Energy Efficiency and Conservation Authority (EECA)	1	6	3	50.0%
Engineering Associates Registration Board	1	9	2	22.2%
Equal Employment Opportunities Trust (DiversityWorks)	1	4	4	100.0%
External Reporting Board	1	9	3	33.3%
Financial Markets Authority	1	9	4	44.4%
Gas Rulings Panel	1	1	0	0.0%
Independent Advisor to Minister Responsible for Pike River Re-entry	1	1	0	0.0%
Joint Accreditation System of Australia and New Zealand (JAS-ANZ)	1	2	0	0.0%
Major Events Investment Panel	1	4	1	25.0%
Maori Economic Development Advisory Board	1	7	3	42.9%
Marsden Fund Council	1	11	5	45.5%
Ministry of Business, Innovation and Employment Science Board	1	6	2	33.3%
Motor Vehicle Disputes Tribunal	1	2	0	0.0%
New Zealand Māori Arts and Crafts Institute	1	7	2	28.6%
New Zealand Registered Architects Board	1	6	4	66.7%
New Zealand Standards Approval Board	1	7	2	28.6%
New Zealand Story Advisory Board	1	4	1	25.0%
New Zealand Trade and Enterprise	1	7	4	57.1%
Nga Haeranga – the New Zealand Cycle Trail Incorporated	1	1	0	0.0%
Plumbers, Gasfitters and Drainlayers Board	1	8	3	37.5%

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Remuneration Authority	1	3	1	33.3%
Retirement Commissioner	1	1	1	100.0%
Screen Advisory Board	1	2	0	0.0%
Takeovers Panel	1	11	3	27.3%
Tourism New Zealand	1	8	3	37.5%
Trans-Tasman IP Attorneys Board	1	2	1	50.0%
Tuawhenua Provincial Growth Fund Independent Advisory Panel	1	8	3	37.5%
WorkSafe New Zealand	1	6	3	50.0%
Ministry of Education	12	71	38	53.5%
Education New Zealand (ENZ)	1	7	5	71.4%
Institute of Registered Music Teachers of New Zealand	1	1	0	0.0%
Ministerial Advisory Group on Charter Schools	1	6	2	33.3%
New Zealand Council for Educational Research	1	1	1	100.0%
New Zealand National Commission for UNESCO	1	6	4	66.7%
New Zealand Qualifications Authority (NZQA)	1	8	5	62.5%
Ngarimu VC and 28th (Māori) Battalion Memorial Scholarship Fund Board	1	6	2	33.3%
Ōtaki and Porirua Trusts Board	1	8	5	62.5%
Pacific Education Foundation	1	5	2	40.0%
Te Aho o Te Kura Pounamu (Correspondence School) Board of Trustees	1	6	3	50.0%
Teaching Council of Aotearoa New Zealand	1	9	6	66.7%
Tertiary Education Commission (TEC)	1	8	3	37.5%
Ministry of Foreign Affairs and Trade	11	46	18	39.1%
APEC Business Advisory Council (ABAC)	1	3	1	33.3%
Asia New Zealand Foundation	1	7	1	14.3%
Board of Management of New Zealand Antarctic Institute (Antarctica New Zealand)	1	6	2	33.3%
Expo 2020 New Zealand Steering Group	1	3	1	33.3%
Fulbright New Zealand Board	1	5	3	60.0%
New Zealand Commissioner to the International Whaling Commission	1	0	0	0.0%
New Zealand National Group in the Permanent Court of Arbitration	1	4	2	50.0%
New Zealand/France Friendship Fund (New Zealand Board)	1	3	1	33.3%

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Pacific Cooperation Foundation	1	6	3	50.0%
Public Advisory Committee on Disarmament and Arms Control (PACDAC)	1	8	4	50.0%
Tokelau International Trust Fund Board of Trustees	1	1	0	0.0%
Ministry of Health	56	517	311	60.2%
Advisory Committee on Assisted Reproductive Technologies (ACART)	1	9	5	55.6%
Auckland District Health Board	1	4	3	75.0%
Bay of Plenty District Health Board	1	4	3	75.0%
Canterbury District Health Board	1	4	1	25.0%
Capital and Coast District Health Board	1	3	1	33.3%
Central Health and Disability Ethics Committee	1	7	5	71.4%
Chiropractic Board	1	7	4	57.1%
Counties Manukau District Health Board	1	4	1	25.0%
Dental Council	1	10	6	60.0%
Dietitians Board	1	8	7	87.5%
Ethics Committee on Assisted Reproductive Technologies (ECART)	1	7	5	71.4%
Expert Advisory Committee on Drugs	1	5	2	40.0%
Hawke's Bay District Health Board	1	4	3	75.0%
Health and Disability Commissioner	1	4	2	50.0%
Health and Disability System Review	1	7	3	42.9%
Health Practitioners' Disciplinary Tribunal	1	174	100	57.5%
Health Promotion Agency	1	7	5	71.4%
Health Quality and Safety Commission	1	8	4	50.0%
Health Research Council	1	9	3	33.3%
Health Workforce New Zealand Board	1	7	3	42.9%
Hutt Valley District Health Board	1	4	1	25.0%
Lakes District Health Board	1	4	1	25.0%
Medical Council of New Zealand	1	8	5	62.5%
Medical Radiation Technologists Board	1	9	7	77.8%
Medical Sciences Council of New Zealand	1	8	6	75.0%
Mental Health Review Tribunal	1	19	11	57.9%
MidCentral District Health Board	1	4	3	75.0%
Midwifery Council	1	8	8	100.0%
National Advisory Committee of Health and Disability Support Services Ethics (NEAC)	1	8	6	75.0%
National Kaitiaki Group	1	5	5	100.0%
Nelson Marlborough District Health Board	1	4	1	25.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
New Zealand Blood Service	1	7	4	57.1%
Northern A Health and Disability Ethics Committee	1	5	5	100.0%
Northern B Health and Disability Ethics Committee	1	8	7	87.5%
Northland District Health Board	1	4	4	100.0%
Nursing Council of New Zealand	1	9	9	100.0%
Occupational Therapy Board	1	7	6	85.7%
Optometrists and Dispensing Opticians Board	1	8	5	62.5%
Osteopathic Council	1	8	5	62.5%
Pharmaceutical Management Agency (PHARMAC)	1	5	2	40.0%
Pharmacy Council	1	7	3	42.9%
Physiotherapy Board	1	7	3	42.9%
Podiatrists Board	1	7	4	57.1%
Psychoactive Substances Expert Advisory Committee	1	6	2	33.3%
Psychologists Board	1	9	6	66.7%
Psychotherapists Board of Aotearoa New Zealand	1	6	3	50.0%
South Canterbury District Health Board	1	4	1	25.0%
Southern District Health Board	1	3	1	33.3%
Southern Health and Disability Ethics Committee	1	6	5	83.3%
Tairāwhiti District Health Board	1	4	0	0.0%
Taranaki District Health Board	1	4	2	50.0%
Waikato District Health Board	1	4	4	100.0%
Wairarapa District Health Board	1	4	2	50.0%
Waitemata District Health Board	1	4	3	75.0%
West Coast District Health Board	1	4	2	50.0%
Whanganui District Health Board	1	4	3	75.0%
Ministry of Justice	62	333	128	38.4%
Abortion Supervisory Committee	1	3	3	100.0%
Accident Compensation Appeal Authority	1	1	0	0.0%
Additional Members of the High Court – Land Valuation	1	2	1	50.0%
Alcohol Regulatory and Licensing Authority	1	4	1	25.0%
Chief Coroner	1	2	1	50.0%
Chief Victims Advisor to Government	1	1	1	100.0%
Coroners	1	15	8	53.3%
Criminal Justice Reimbursement Assessor	1	1	0	0.0%
Customs Appeal Authority	1	1	0	0.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Director – Human Rights Proceedings	1	1	0	0.0%
Electoral Commission	1	3	2	66.7%
Environment Court	1	37	12	32.4%
Human Rights Commission	1	2	2	100.0%
Human Rights Review Tribunal	1	14	8	57.1%
Immigration Advisers Complaints and Disciplinary Tribunal	1	1	0	0.0%
Immigration and Protection Tribunal	1	22	14	63.6%
Immigration and Protection Tribunal Chair	1	1	0	0.0%
Independent Panel Reviewing the 2014 Family Justice Systems Reforms	1	3	2	66.7%
Independent Police Conduct Authority	1	3	1	33.3%
International Centre for Settlement of Investment Disputes Panel of Arbitrators	1	6	2	33.3%
Judicial Complaints Lay Observer	1	1	1	100.0%
Judicial Conduct Commissioner	1	2	1	50.0%
Land Valuation Tribunal – Auckland	1	5	0	0.0%
Land Valuation Tribunal – Gisborne	1	3	0	0.0%
Land Valuation Tribunal – Hawke's Bay	1	3	0	0.0%
Land Valuation Tribunal – Marlborough	1	3	0	0.0%
Land Valuation Tribunal – Nelson	1	3	0	0.0%
Land Valuation Tribunal – North Auckland	1	3	0	0.0%
Land Valuation Tribunal – North Canterbury	1	3	0	0.0%
Land Valuation Tribunal – Otago	1	3	0	0.0%
Land Valuation Tribunal – Palmerston North	1	3	0	0.0%
Land Valuation Tribunal – South Canterbury	1	3	2	66.7%
Land Valuation Tribunal – Southland	1	4	1	25.0%
Land Valuation Tribunal – Taranaki	1	3	0	0.0%
Land Valuation Tribunal – Waikato No 1	1	3	1	33.3%
Land Valuation Tribunal – Waikato No 2	1	3	0	0.0%
Land Valuation Tribunal – Waikato No 4	1	3	0	0.0%
Land Valuation Tribunal – Wanganui	1	3	0	0.0%
Land Valuation Tribunal – Wellington No 1	1	5	1	20.0%
Land Valuation Tribunal – Wellington No 2	1	3	0	0.0%
Land Valuation Tribunal – Westland	1	3	1	33.3%
Law Commission	1	4	3	75.0%
(Legal Aid) Review Authority	1	1	0	0.0%
Legal Aid Tribunal	1	4	1	25.0%
Legal Complaints Review Officer	1	3	1	33.3%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
New Zealand Lawyers and Conveyancers Disciplinary Tribunal	1	14	4	28.6%
New Zealand Parole Board	1	39	12	30.8%
Principal Disputes Referee	1	1	1	100.0%
Principal Tenancy Adjudicator	1	2	2	100.0%
Privacy Commissioner	1	1	0	0.0%
Private Security Personnel Licensing Authority	1	1	1	100.0%
Public Protection Order Review Panel	1	6	3	50.0%
Real Estate Agents Authority	1	7	5	71.4%
Real Estate Agents Disciplinary Tribunal	1	6	3	50.0%
Representation Commission	1	5	1	20.0%
Secondhand Dealers and Pawnbrokers' Licensing Authority	1	1	1	100.0%
Taxation Review Authorities	1	1	1	100.0%
The Safe and Effective Justice Advisory Group – Te Uepū Hāpai I Te Ora	1	10	4	40.0%
Trans-Tasman Occupations Authority	1	8	4	50.0%
Visiting Justices	1	26	13	50.0%
Weathertight Homes Tribunal	1	3	0	0.0%
Wharerata Forest Ltd	1	2	2	100.0%
Ministry of Social Development	8	42	19	45.2%
Children's Commissioner	1	1	0	0.0%
Ministry of Youth Development Partnership Fund Board	1	10	6	60.0%
New Zealand Artificial Limb Service Board	1	6	3	50.0%
New Zealand Sign Language Board	1	10	4	40.0%
Social Security Appeal Authority	1	4	1	25.0%
Social Workers Complaints and Disciplinary Tribunal	1	2	0	0.0%
Social Workers Registration Board	1	8	5	62.5%
Student Allowance Appeal Authority	1	1	0	0.0%
Ministry of Transport	7	42	14	33.3%
City Rail Link Ltd	1	5	2	40.0%
Civil Aviation Authority	1	5	1	20.0%
Civil Aviation Authority – Medical Convener and Deputy Convener	1	2	0	0.0%
Maritime New Zealand	1	4	4	100.0%
New Zealand Transport Agency	1	8	3	37.5%
Oil Pollution Advisory Committee	1	14	2	14.3%
Transport Accident Investigation Commission	1	4	2	50.0%

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New Zealand Defence Force	5	20	10	50.0%
Territorial Forces Employer Support Council (Defence Employer Support Council)	1	1	1	100.0%
Veterans' Advisory Board	1	7	3	42.9%
Veterans' Entitlements Appeal Board	1	4	3	75.0%
Veterans' Health Advisory Panel	1	7	3	42.9%
Viet Nam Veterans and Their Families Trust	1	1	0	0.0%
Office of the Prime Minister's Science Advisory Committee	1	1	1	100.0%
Prime Minister's Chief Science Advisor (was Prime Minister's Science Advisory Committee)	1	1	1	100.0%
Oranga Tamariki/Ministry for Children	9	27	16	59.3%
Epunui Care and Protection Grievance Panel	1	3	2	66.7%
Korowai Manaaki Youth Justice Grievance Panel	1	3	2	66.7%
Puketāi Care and Protection Grievance Panel	1	3	2	66.7%
Te Au rere a Te Tonga Youth Justice Grievance Panel	1	3	2	66.7%
Te Maioha o Parekarangi Youth Justice Residence Grievance Panel	1	3	2	66.7%
Te Oranga Care and Protection Grievance Panel	1	3	1	33.3%
Te Poutama Arahi Rangatahi Grievance Panel	1	3	2	66.7%
Te Puna Wai o Tuhinapo Youth Justice Grievance Panel	1	3	1	33.3%
Whakatakāpokai Care and Protection Grievance Panel	1	3	2	66.7%
Parliamentary Counsel Office	1	1	0	0.0%
Committee of Revision Bill Certifiers	1	1	0	0.0%
Te Puni Kōkiri	8	43	19	44.2%
Expert Advisory Group for Ka Hao – Māori Digital Technology Development Fund	1	5	1	20.0%
Māori Television Service	1	3	1	33.3%
Māori Trustee	1	1	1	100.0%
Te Māori Manaaki Taonga Trust (co-appointed with Minister for Arts, Culture and Heritage)	1	3	0	0.0%
Te Mātāwai	1	2	1	50.0%
Te Reo Whakapuaki Irirangi (Te Māngai Pāho)	1	5	3	60.0%
Te Taura Whiri i Te Reo Māori (Māori Language Commission)	1	5	3	60.0%
Waitangi Tribunal	1	19	9	47.4%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Tertiary Education Commission	24	91	40	44.0%
Ara Institute of Canterbury Council	1	4	3	75.0%
Auckland University of Technology Council	1	4	4	100.0%
Eastern Institute of Technology Council	1	4	3	75.0%
Lincoln University Council	1	4	1	25.0%
Manukau Institute of Technology Council	1	4	2	50.0%
Massey University Council	1	4	1	25.0%
Nelson Marlborough Institute of Technology Council	1	4	2	50.0%
NorthTec Council	1	4	1	25.0%
Otago Polytechnic Council	1	4	1	25.0%
Southern Institute of Technology Council	1	4	1	25.0%
Tai Poutini Polytechnic Council	1	4	1	25.0%
Te Wānanga o Aotearoa Council	1	2	0	0.0%
Te Wānanga o Raukawa Council	1	3	2	66.7%
Te Whare Wānanga o Awanuiārangi Council	1	4	2	50.0%
The Open Polytechnic of New Zealand Council	1	4	2	50.0%
Toi Ohomai Institute of Technology Council	1	3	2	66.7%
Universal College of Learning (UCOL) Council	1	4	3	75.0%
University of Auckland Council	1	4	0	0.0%
University of Canterbury Council	1	3	2	66.7%
University of Otago Council	1	4	1	25.0%
University of Waikato Council	1	4	2	50.0%
Victoria University of Wellington Council	1	4	2	50.0%
Waikato Institute of Technology (Wintec) Council	1	4	2	50.0%
Western Institute of Technology at Taranaki (WITT) Council	1	4	0	0.0%
Treasury	48	257	109	42.4%
Accident Compensation Corporation (ACC) Board	1	7	4	57.1%
AgResearch Ltd	1	6	3	50.0%
Airways Corporation of New Zealand Ltd	1	6	3	50.0%
Animal Control Products Ltd	1	3	2	66.7%
AsureQuality Ltd	1	7	3	42.9%
Christchurch International Airport	1	2	0	0.0%
Crown Asset Management Ltd	1	2	0	0.0%
Crown Forestry Rental Trust	1	3	0	0.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Crown Infrastructure Partners Ltd	1	5	2	40.0%
Crown Irrigation Investments Ltd	1	5	2	40.0%
Dunedin International Airport Ltd	1	2	0	0.0%
Earthquake Commission	1	7	4	57.1%
Education Payroll Ltd	1	4	2	50.0%
Electricity Corporation of New Zealand Ltd (The Residual Company)	1	2	1	50.0%
Government Superannuation Appeals Board	1	5	3	60.0%
Government Superannuation Fund Authority	1	7	6	85.7%
Guardians of New Zealand Superannuation	1	7	2	28.6%
Hawke's Bay Airport Ltd	1	2	1	50.0%
Housing New Zealand Corporation	1	8	3	37.5%
Institute of Environmental Science and Research Ltd	1	7	3	42.9%
Institute of Geological and Nuclear Sciences Ltd	1	7	3	42.9%
KiwiRail Holdings Ltd	1	8	1	12.5%
Kordia Group Ltd	1	5	2	40.0%
Landcare Research New Zealand Ltd	1	7	4	57.1%
Landcorp Farming Ltd	1	7	2	28.6%
Meteorological Service of New Zealand Ltd	1	8	4	50.0%
National Infrastructure Advisory Board	1	6	2	33.3%
National Institute of Water and Atmospheric Research Ltd	1	7	4	57.1%
National Provident Fund	1	6	1	16.7%
Network for Learning Ltd	1	4	1	25.0%
New Zealand Forest Research Institute Ltd (trading as Scion)	1	7	3	42.9%
New Zealand Lotteries Commission	1	6	3	50.0%
New Zealand Post Ltd	1	4	3	75.0%
New Zealand Productivity Commission	1	3	1	33.3%
New Zealand Railways Corporation	1	3	1	33.3%
New Zealand Venture Investment Fund	1	5	2	40.0%
Nominating Committee for the Guardians of the New Zealand Superannuation Fund	1	5	3	60.0%
Ōtākaro Ltd	1	3	2	66.7%
Public Trust	1	5	1	20.0%
Quotable Value Ltd	1	8	4	50.0%
Radio New Zealand Ltd	1	7	2	28.6%
Research and Education Advanced Network New Zealand Ltd	1	6	3	50.0%

Administering agency	Boards	Ministerial appointed members	Women ministerial appointed members	Percentage of women
Reserve Bank of New Zealand	1	6	2	33.3%
Southern Response Earthquake Services Ltd	1	3	1	33.3%
Tamaki Redevelopment Company Ltd	1	5	2	40.0%
Television New Zealand Ltd	1	7	3	42.9%
The New Zealand Institute for Plant & Food Research Ltd	1	6	2	33.3%
Transpower New Zealand Ltd	1	6	3	50.0%