2015 Gender Stocktake of State Sector Boards and Committees Summary Table by Agency

| Administering Agency | # Boards | # Ministerial Appointed Members | # Women Ministerial Appointed Members | Percentage of Women |
|--|----------|--|--|---------------------|
| Accident Compensation Corporation | 1 | 8 | 2 | 25.0% |
| Canterbury Earthquake Recovery Authority | 3 | 20 | 3 | 15.0% |
| Department of Conservation | 27 | 213 | 79 | 37.1% |
| Department of Corrections | 2 | 4 | 1 | 25.0% |
| Department of Internal Affairs | 50 | 329 | 170 | 51.7% |
| Department of Prime Minister and Cabinet | 3 | 6 | 2 | 33.3% |
| Land Information New Zealand | 3 | 19 | 6 | 31.6% |
| Ministry for Culture and Heritage | 15 | 107 | 40 | 37.4% |
| Ministry for the Environment | 6 | 45 | 16 | 35.6% |
| Ministry for Pacific Peoples | 3 | 20 | 11 | 55.0% |
| Ministry for Primary Industries | 14 | 70 | 24 | 35.8% |
| Ministry for Women | 1 | 1 | 1 | 100.0% |
| Ministry of Business, Innovation and Employment | 46 | 267 | 102 | 38.2% |
| Ministry of Education | 13 | 85 | 42 | 49.4% |
| Ministry of Foreign Affairs and Trade | 10 | 53 | 17 | 32.1% |
| Ministry of Health | 58 | 524 | 317 | 60.5% |
| Ministry of Justice | 59 | 316 | 103 | 32.6% |
| Ministry of Social Development | 18 | 74 | 38 | 51.4% |
| Ministry of Transport | 7 | 40 | 7 | 17.5% |
| New Zealand Defence Force | 6 | 43 | 16 | 37.2% |
| Office of the Prime Minister's Science Advisory Committee | 1 | 1 | 0 | 0.0% |
| Parliamentary Counsel Office | 1 | 1 | 0 | 0.0% |
| Te Puni Kōkiri | 7 | 46 | 18 | 39.1% |
| Tertiary Education Commission | 28 | 111 | 41 | 36.9% |
| Treasury | 52 | 306 | 121 | 39.5% |
| | 434 | 2709 | 1177 | 43.4% |

The stocktake is dated 31 December 2015. It includes only New Zealand Ministerial appointments that are required to be considered through the Cabinet Appointments and Honours Committee (APH) or other Cabinet committees. The stocktake does include appointments made by the Governor-General on the recommendation of a Minister. It does not include members who have been elected, appointed as members of professional groups without Ministerial right of approval, ex-officio members, or current Members of Parliament. The stocktake does not include temporary boards or committees i.e. bodies set up for a particular project that is expected to take no more than approximately 18 months and are intended to disband as soon as that project is completed.

The stocktake captures the Ministerial appointed board members as at 31 December 2015. Appointments made outside of APH or other Cabinet Committees are by definition not included. There may be progress made within these appointments, which is not reflected in the Stocktake results. For example, in the relevant timeframe, the Ministry of Justice reports that outside of APH and Cabinet Committees appointees, there were 134 persons appointed to board positions, and of that number 85 were women.

2015 Gender Stocktake of State Sector Boards and Committees Summary Table by Ministerial Portfolio

| Rank | Ministerial Portfolio | Boards | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|------|---|--------|-------------------------------------|--|---------------------|
| 1 | Minister for Treaty of Waitangi Negotiations | 1 | 2 | 2 | 100.0% |
| | Minister for Women | 1 | 1 | 1 | 100.0% |
| 3 | Minister for Disability Issues | 1 | 10 | 7 | 70.0% |
| 4 | Minister Responsible for Novopay | 1 | 3 | 2 | 66.7% |
| 5 | Minister of Workplace Relations and Safety | 4 | 27 | 17 | 63.0% |
| 6 | Minister of Health | 59 | 525 | 317 | 60.4% |
| 7 | Minister for the Community and Voluntary Sector | 2 | 12 | 7 | 58.3% |
| 8 | Minister of Internal Affairs | 31 | 162 | 90 | 55.6% |
| 9 | Minister of Pacific Peoples | 3 | 20 | 11 | 55.0% |
| 10 | Minister of Education | 12 | 79 | 41 | 51.9% |
| 11 | Minister of Broadcasting | 5 | 29 | 15 | 51.7% |
| 12 | Minister for Ethnic Communities | 1 | 8 | 4 | 50.0% |
| 13 | Minister of Finance | 24 | 194 | 94 | 48.5% |
| 14 | Minister for Social Development | 17 | 64 | 31 | 48.4% |
| 15 | Minister of Energy and Resources | 4 | 17 | 8 | 47.1% |
| 16 | Minister for Māori Development | 5 | 36 | 16 | 44.4% |
| 17 | Minister of Veterans' Affairs | 5 | 21 | 9 | 42.9% |
| 18 | Minister for Small Business | 1 | 12 | 5 | 41.7% |
| | Minister for Economic Development | 3 | 12 | 5 | 41.7% |
| 20 | Minister of Commerce and Consumer Affairs | 15 | 72 | 29 | 40.3% |
| 21 | Minister for Arts, Culture and Heritage | 9 | 69 | 26 | 37.7% |
| 22 | Minister of Science and Innovation | 12 | 88 | 33 | 37.5% |
| | Prime Minister | 4 | 8 | 3 | 37.5% |
| 24 | Attorney-General | 8 | 99 | 37 | 37.4% |
| 25 | Minister of Conservation | 27 | 213 | 79 | 37.1% |
| 26 | Minister of Trade | 2 | 11 | 4 | 36.4% |
| 27 | Minister for Tertiary Education, Skills and Employment | 30 | 125 | 45 | 36.0% |
| 28 | Minister for Sport and Recreation | 4 | 28 | 10 | 35.7% |
| 29 | Minister for the Environment | 6 | 45 | 16 | 35.6% |
| 30 | Minister for State Owned Enterprises | 19 | 113 | 40 | 35.4% |
| 31 | Minister for Primary Industries | 15 | 77 | 27 | 35.1% |
| 32 | Minister for Social Housing | 1 | 3 | 1 | 33.3% |
| 33 | Minister of Foreign Affairs | 10 | 56 | 18 | 32.1% |
| 34 | Minister for ACC | 3 | 22 | 7 | 31.8% |
| | Minister of Defence | 1 | 22 | 7 | 31.8% |

| Rank | Ministerial Portfolio | Boards | Ministerial Appointees | Women Ministerial Appointees | Percentage of Women |
|------|---|--------|---------------------------|------------------------------------|---------------------|
| 36 | Minister for Land Information | 3 | 19 | 6 | 31.6% |
| 37 | Minister of Justice | 52 | 224 | 69 | 30.8% |
| 38 | Minister of Tourism | 3 | 17 | 5 | 29.4% |
| 39 | Minister of Local Government | 2 | 8 | 2 | 25.0% |
| | Minister for Racing | 2 | 8 | 2 | 25.0% |
| | Minister Responsible for the Earthquake Commission | 1 | 8 | 2 | 25.0% |
| | Minister Responsible for HNZC | 1 | 8 | 2 | 25.0% |
| | Minister of Corrections | 2 | 4 | 1 | 25.0% |
| 44 | Minister for Building and Housing | 6 | 47 | 11 | 23.4% |
| 45 | Minister for Whānau Ora | 1 | 5 | 1 | 20.0% |
| 46 | Minister of Transport | 7 | 40 | 7 | 17.5% |
| 47 | Minister for Communications | 2 | 6 | 1 | 16.7% |
| 48 | Minister for Canterbury Earthquake Recovery | 5 | 27 | 4 | 14.8% |
| 49 | Minister for Food Safety | 1 | 3 | 0 | 0.0% |
| | | 434 | 2709 | 1177 | 43.4% |

The stocktake is dated 31 December 2015, it includes only New Zealand Ministerial appointments that are required to be considered through the Cabinet Appointments and Honours Committee (APH) or other Cabinet committees. The stocktake does include appointments made by the Governor-General on the recommendation of a Minister. It does not include members who have been elected, appointed as members of professional groups without Ministerial right of approval, ex-officio members, or current Members of Parliament. The stocktake does not include temporary boards or committees i.e. bodies set up for a particular project that is expected to take no more than approximately 18 months and are intended to disband as soon as that project is completed.

2015 Gender Stocktake of State Sector Boards and Committees Summary Table by Board

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Accident Compensation Corporation | 8 | 2 | 25.0% |
| Motorcycle Safety Advisory Council | 8 | 2 | 25.0% |
| Canterbury Earthquake Recovery Authority | 20 | 3 | 15.0% |
| Canterbury Earthquake Recovery Compensation Panel | 3 | 0 | 0.0% |
| Canterbury Earthquake Review Panel | 4 | 1 | 25.0% |
| Christchurch Replacement Plan Independent Hearings Panel | 13 | 2 | 15.4% |
| Department of Conservation | 213 | 79 | 37.1% |
| Auckland Conservation Board | 11 | 3 | 27.3% |
| Bay of Plenty Conservation Board | 9 | 2 | 22.2% |
| Canterbury Aoraki Conservation Board | 11 | 4 | 36.4% |
| Chatham Islands Conservation Board | 7 | 6 | 85.7% |
| East Coast / Hawke's Bay Conservation Board | 7 | 4 | 57.1% |
| Game Animal Council | 11 | 1 | 9.1% |
| Hauraki Gulf Forum | 6 | 4 | 66.7% |
| Kaikoura Marine Guardians | 11 | 3 | 27.3% |
| Nature Heritage Fund Committee | 5 | 2 | 40.0% |
| Nelson/Marlborough Conservation Board | 11 | 7 | 63.6% |
| New Zealand Conservation Authority | 13 | 5 | 38.5% |
| New Zealand Game Bird Habitat Trust Board | 6 | 1 | 16.7% |
| Nga Whenua Rahui Komiti | 6 | 1 | 16.7% |
| Ngāti Awa Joint Management Committee | 6 | 2 | 33.3% |
| Northland Conservation Board | 9 | 4 | 44.4% |
| Otago Conservation Board | 9 | 4 | 44.4% |
| Queen Elizabeth II National Trust Board | 4 | 2 | 50.0% |
| Southland Conservation Board | 11 | 4 | 36.4% |
| Taranaki/Whanganui Conservation Board | 9 | 5 | 55.6% |
| Te Hiku o Te Ika Conservation Board | 3 | 1 | 33.3% |
| Te Poari Whakahaere o Taupo-nui-a-Tia Taupo-nui-a-Tia Management Board | 2 | 1 | 50.0% |
| Te Tatau Pounamu o Te Awa o Te Atua (Ngāti Awa and Ngāti Tūwharetoa Joint Advisory Committee) | 6 | 1 | 16.7% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Department of Conservation, cont. | | | |
| Te Urewera Board | 4 | 1 | 25.0% |
| Tongariro/Taupo Conservation Board | 8 | 2 | 25.0% |
| Waikato Conservation Board | 10 | 3 | 30.0% |
| Wellington Conservation Board | 9 | 2 | 22.2% |
| West Coast/Tai Poutini Conservation Board | 9 | 4 | 44.4% |
| Department of Corrections | 4 | 1 | 25.0% |
| Community Impact Forum | 1 | 0 | 0.0% |
| Social Impact Fund Allocation Committee | 3 | 1 | 33.3% |
| Department of Internal Affairs | 329 | 170 | 51.7% |
| Archives Council | 7 | 5 | 71.4% |
| Bay of Plenty Community Trust | 12 | 3 | 25.0% |
| Charities Registration Board | 3 | 1 | 33.3% |
| Chinese Poll Tax Heritage Trust | 8 | 4 | 50.0% |
| Community Trust of Mid and South Canterbury | 10 | 6 | 60.0% |
| Community Trust of Southland | 10 | 4 | 40.0% |
| Eastern and Central Community Trust | 12 | 6 | 50.0% |
| Film and Literature Board of Review | 9 | 4 | 44.4% |
| Film and Video Labelling Body | 12 | 8 | 66.7% |
| Foundation North | 15 | 5 | 33.3% |
| Gambling Commission | 5 | 3 | 60.0% |
| Guardians Kaitiaki of the Alexander Turnbull Library | 5 | 4 | 80.0% |
| Kaipara District Council Commission | 3 | 0 | 0.0% |
| Library and Information Advisory Commission | 5 | 4 | 80.0% |
| Local Government Commission | 5 | 2 | 40.0% |
| Lottery Auckland Community Committee | 5 | 3 | 60.0% |
| Lottery Bay of Plenty/Gisborne Community Committee | 4 | 4 | 100.0% |
| Lottery Canterbury/Kaikoura Community Committee | 5 | 2 | 40.0% |
| Lottery Community Facilities Committee | 5 | 2 | 40.0% |
| Lottery Community Sector Research Committee | 5 | 3 | 60.0% |
| Lottery Hawke's Bay Community Committee | 5 | 4 | 80.0% |
| Lottery Health Research Committee | 5 | 4 | 80.0% |
| Lottery Individuals with Disabilities Committee | 5 | 2 | 40.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Department of Internal Affairs, cont. | • | | |
| Lottery Manawatu / Whanganui Community Committee | 5 | 4 | 80.0% |
| Lottery Marae Heritage and Facilities Committee | 5 | 1 | 20.0% |
| Lottery National Community Committee | 5 | 2 | 40.0% |
| Lottery Northland Community Committee | 5 | 2 | 40.0% |
| Lottery Otago / Southland Community Committee | 5 | 2 | 40.0% |
| Lottery Outdoor Safety Committee | 5 | 2 | 40.0% |
| Lottery Significant Projects Fund | 5 | 2 | 40.0% |
| Lottery Taranaki Community Committee | 5 | 4 | 80.0% |
| Lottery Waikato Community Committee | 5 | 3 | 60.0% |
| Lottery Wellington / Wairarapa Community Committee | 5 | 3 | 60.0% |
| Lottery West Coast / Nelson-Marlborough Community Committee | 4 | 4 | 100.0% |
| Lottery World War One Commemorations, Environment and Heritage Committee | 4 | 2 | 50.0% |
| New Zealand Fire Service Commission | 5 | 2 | 40.0% |
| New Zealand Lottery Grants Board | 3 | 2 | 66.7% |
| New Zealand Racing Board | 7 | 1 | 14.3% |
| Office of Film and Literature Classification | 2 | 0 | 0.0% |
| Otago Community Trust | 11 | 7 | 63.6% |
| Pacific Development and Conservation Trust | 5 | 2 | 40.0% |
| Racing Safety Development Fund Industry Working Group | 1 | 1 | 100.0% |
| Rātā Foundation | 11 | 6 | 54.5% |
| Rural Fire Mediators Panel | 6 | 0 | 0.0% |
| The West Coast Community Trust | 9 | 4 | 44.4% |
| Trust Waikato | 13 | 5 | 38.5% |
| TSB Community Trust | 10 | 6 | 60.0% |
| Wellington Community Trust | 9 | 6 | 66.7% |
| Whanganui Community Foundation | 10 | 8 | 80.0% |
| Winston Churchill Memorial Trust Board | 9 | 6 | 66.7% |
| Department of Prime Minister and Cabinet | 6 | 2 | 33.3% |
| Commissioner of Security Warrants | 1 | 0 | 0.0% |
| Horizontal Infrastructure Governance Group | 1 | 0 | 0.0% |
| Inspector General of Intelligence and Security | 4 | 2 | 50.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Land Information New Zealand | 19 | 6 | 31.6% |
| Cadastral Surveyors Licensing Board of New Zealand | 7 | 4 | 57.1% |
| New Zealand Geographic Board | 8 | 2 | 25.0% |
| Valuers Registration Board | 4 | 0 | 0.0% |
| Ministry for Culture and Heritage | 107 | 40 | 37.4% |
| Arts Council of New Zealand Toi Aotearoa | 13 | 6 | 46.2% |
| Broadcasting Commission (NZ on Air) | 6 | 2 | 33.3% |
| Broadcasting Standards Authority | 4 | 2 | 50.0% |
| Drug Free Sport New Zealand | 5 | 1 | 20.0% |
| First World War Centenary Panel | 11 | 3 | 27.3% |
| Heritage New Zealand Pouhere Taonga | 8 | 3 | 37.5% |
| Māori Heritage Council (of Heritage New Zealand Pouhere Taonga) | 8 | 2 | 25.0% |
| Museum of New Zealand Te Papa Tongarewa | 8 | 4 | 50.0% |
| National Pacific Radio Trust (NPRT) | 6 | 3 | 50.0% |
| National War Memorial Advisory Council | 1 | 1 | 0.0% |
| New Zealand Film Commission | 7 | 2 | 28.6% |
| New Zealand Symphony Orchestra (NZSO) | 7 | 3 | 42.9% |
| Screen Advisory Board | 6 | 2 | 33.3% |
| Sport and Recreation New Zealand (Sport NZ) | 8 | 2 | 25.0% |
| Sports Tribunal of New Zealand | 9 | 4 | 44.4% |
| Ministry for Primary Industries | 67 | 24 | 35.8% |
| Agricultural and Marketing Research and Development Trust (AGMARDT) | 4 | 1 | 25.0% |
| Biosecurity Ministerial Advisory Committee | 9 | 3 | 33.3% |
| Food Standards Australia New Zealand Board * | 3 | 0 | 0.0% |
| National Animal Ethics Advisory Committee (NAEAC) | 9 | 4 | 44.4% |
| National Animal Welfare Advisory Committee (NAWAC) | 11 | 6 | 54.5% |
| New Zealand Dairy Core Database Access Panel | 3 | 0 | 0.0% |
| New Zealand Horticulture Export Authority (NZHEA) | 6 | 0 | 0.0% |
| New Zealand Meat Board | 2 | 0 | 0.0% |
| | | | |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Ministry for Primary Industries, cont. | | | |
| New Zealand Walking Access Commission | 5 | 2 | 40.0% |
| Primary Growth Partnership Investment Advisory Panel | 6 | 2 | 33.3% |
| Taratahi Agricultural Training Centre (Wairarapa) Trust Board | 7 | 3 | 42.9% |
| Telford Farm Training Institute | 1 | 0 | 0.0% |
| Veterinary Council of New Zealand | 3 | 2 | 66.7% |
| Ministry for the Environment | 45 | 16 | 35.6% |
| Auckland Unitary Plan Hearings Panel | 11 | 2 | 18.2% |
| Environment Canterbury Regional Council (Kaunihera Taiao ki Waitaha) | 7 | 2 | 28.6% |
| Environmental Protection Authority (EPA) | 8 | 5 | 62.5% |
| Fiordland Marine Guardians | 8 | 3 | 37.5% |
| Waikato River Authority | 5 | 2 | 40.0% |
| Waste Advisory Board | 6 | 2 | 33.3% |
| Ministry for Pacific Peoples | 20 | 11 | 55.0% |
| Minister of Pacific Island Affairs' Advisory Council | 10 | 6 | 60.0% |
| Pacific Business Trust | 5 | 3 | 60.0% |
| Pasifika Education Centre | 5 | 2 | 40.0% |
| Ministry for Women | 1 | 1 | 100.0% |
| National Advisory Council on the Employment of Women (NACEW) | 1 | 1 | 100.0% |
| Ministry of Business, Innovation and Employment | 267 | 102 | 38.2% |
| Accreditation Council | 5 | 2 | 40.0% |
| Banking Ombudsman Scheme Board | 1 | 1 | 100.0% |
| Building Practitioners Board | 8 | 2 | 25.0% |
| Callaghan Innovation Board | 7 | 2 | 28.6% |
| Callaghan Innovation Stakeholder Advisory Group | 9 | 3 | 33.3% |
| Chartered Professional Engineers Council | 7 | 1 | 14.3% |
| Christchurch Stadium Trust Board | 6 | 1 | 16.7% |
| Commerce Commission | 7 | 5 | 71.4% |
| Commerce Commission - Cease and Desist Commissioners | 2 | 0 | 0.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Ministry of Business, Innovation and Employment, cont. | | | |
| Commerce Commission - Telecommunications Commissioner | 1 | 0 | 0.0% |
| Copyright Tribunal | 6 | 4 | 66.7% |
| Disciplinary Committee under the Financial Advisers Act | 6 | 1 | 16.7% |
| Eden Park Trust Board | 6 | 3 | 50.0% |
| Electrical Workers Registration Board | 7 | 1 | 14.3% |
| Electricity and Gas Complaints Commission Scheme Board | 2 | 2 | 100.0% |
| Electricity Rulings Panel | 5 | 3 | 60.0% |
| Employment Relations Authority | 16 | 10 | 62.5% |
| Engineering Associates Registration Board | 9 | 2 | 22.2% |
| Equal Employment Opportunities Trust | 2 | 2 | 100.0% |
| External Reporting Board | 8 | 4 | 50.0% |
| Fairway Resolution Limited | 6 | 1 | 16.7% |
| Financial Markets Authority | 9 | 3 | 33.3% |
| Gas Rulings Panel | 1 | 0 | 0.0% |
| Joint Accreditation System of Australia and New Zealand (JAS-ANZ) | 3 | 2 | 66.7% |
| Major Events Investment Panel | 2 | 1 | 50.0% |
| Maori Economic Development Advisory Board | 5 | 3 | 60.0% |
| Marsden Fund Council | 11 | 5 | 45.5% |
| Ministry of Business, Innovation and Employment's Science Board | 8 | 3 | 37.5% |
| Motor Vehicle Disputes Tribunal | 2 | 0 | 0.0% |
| New Zealand Māori Arts and Crafts Institute | 7 | 2 | 28.6% |
| New Zealand Registered Architects Board | 6 | 3 | 50.0% |
| New Zealand Story Advisory Board (Joint Responsible Ministers: Minister for Economic Development and Minister for Trade) | 4 | 1 | 25.0% |
| New Zealand Tourism Board | 9 | 3 | 33.3% |
| New Zealand Trade and Enterprise (Joint Responsible Ministers: Minister for Economic Development and Minister for Trade) | 7 | 3 | 42.9% |
| Nga Haeranga - the New Zealand Cycle Trail Incorporated | 1 | 0 | 0.0% |
| Plumbers, Gasfitters and Drainlayers Board | 10 | 2 | 20.0% |
| Remuneration Authority | 3 | 3 | 100.0% |
| Retirement Commissioner | 1 | 1 | 100.0% |
| Small Business Development Group | 12 | 5 | 41.7% |
| Standards Council | 8 | 2 | 25.0% |
| Startdards Courton | Ü | _ | 20.070 |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentag of Womer |
|---|-------------------------------------|--|-----------------------|
| Ministry of Business, Innovation and Employment, cont. | | | |
| State Housing Appeals Authority | 3 | 1 | 33.3% |
| Takeovers Panel | 11 | 2 | 18.2% |
| Telecommunications Dispute Resolution Service Council | 1 | 0 | 0.0% |
| The Electricity Authority | 5 | 2 | 40.0% |
| The Energy Efficiency and Conservation Authority (EECA) | 6 | 3 | 50.0% |
| WorkSafe New Zealand | 6 | 2 | 33.3% |
| Ministry of Education | 85 | 42 | 49.4% |
| Careers New Zealand | 7 | 3 | 42.9% |
| Education Council of Aotearoa New Zealand | 9 | 6 | 66.7% |
| Education New Zealand (ENZ) | 7 | 2 | 28.6% |
| New Zealand Council for Educational Research | 1 | 1 | 100.0% |
| New Zealand National Commission for UNESCO | 6 | 3 | 50.0% |
| New Zealand Qualifications Authority (NZQA) | 10 | 6 | 60.0% |
| Ngarimu VC and 28th (Māori) Battalion Memorial Scholarship Fund Board | 1 | 0 | 0.0% |
| Otaki and Porirua Trusts Board | 9 | 4 | 44.4% |
| Pacific Islands Polynesian Education Foundation | 5 | 4 | 80.0% |
| Papawai and Kaikokirikiri Trusts Board | 8 | 5 | 62.5% |
| Partnerships Schools Kura Hourua Authorisation Board | 7 | 2 | 28.6% |
| Te Aho o Te Kura Pounamu (Correspondence School) Board of Trustees | 8 | 4 | 50.0% |
| Tertiary Education Commission (TEC) | 7 | 2 | 28.6% |
| Ministry of Foreign Affairs and Trade | 53 | 17 | 32.1% |
| APEC Business Advisory Council (ABAC) | 2 | 1 | 50.0% |
| Asia New Zealand Foundation | 19 | 5 | 26.3% |
| Board of Management of New Zealand Antarctic Institute (Antarctica New Zealand) | 7 | 2 | 28.6% |
| Fulbright New Zealand Board | 3 | 1 | 33.3% |
| New Zealand Commissioner to the International Whaling Commission | 0 | 0 | 0.0% |
| New Zealand National Group in the Permanent Court of Arbitration | 4 | 1 | 25.0% |
| New Zealand/France Friendship Fund (New Zealand Board) | 3 | 1 | 33.3% |
| Pacific Cooperation Foundation | 7 | 2 | 28.6% |
| Public Advisory Committee on Disarmament and Arms Control (PACDAC) | 8 | 4 | 50.0% |
| | | | |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Ministry of Foreign Affairs and Trade, cont. | | | |
| Tokelau International Trust Fund Board of Trustees | 0 | 0 | 0.0% |
| Ministry of Health | 524 | 317 | 60.5% |
| Advisory Committee on Assisted Reproductive Technologies (ACART) | 8 | 5 | 62.5% |
| Auckland District Health Board | 4 | 1 | 25.0% |
| Bay of Plenty District Health Board | 4 | 3 | 75.0% |
| Canterbury District Health Board | 4 | 2 | 50.0% |
| Capital and Coast District Health Board | 4 | 0 | 0.0% |
| Central Health and Disability Ethics Committee | 8 | 6 | 75.0% |
| Chiropractic Board | 7 | 3 | 42.9% |
| Counties Manukau District Health Board | 4 | 3 | 75.0% |
| Dental Council | 10 | 7 | 70.0% |
| Dietitians Board | 7 | 7 | 100.0% |
| Ethics Committee on Assisted Reproductive Technologies (ECART) | 8 | 6 | 75.0% |
| Expert Advisory Committee on Drugs | 6 | 5 | 83.3% |
| Hawke's Bay District Health Board | 4 | 2 | 50.0% |
| Health and Disability Commissioner | 2 | 1 | 50.0% |
| Health Practitioners' Disciplinary Tribunal | 160 | 93 | 58.1% |
| Health Promotion Agency | 7 | 3 | 42.9% |
| Health Quality and Safety Commission | 8 | 5 | 62.5% |
| Health Research Council | 10 | 5 | 50.0% |
| Health Workforce New Zealand Board | 8 | 3 | 37.5% |
| Hutt Valley District Health Board | 4 | 2 | 50.0% |
| Lakes District Health Board | 4 | 0 | 0.0% |
| Medical Council of New Zealand | 8 | 5 | 62.5% |
| Medical Radiation Technologists Board | 9 | 9 | 100.0% |
| Medical Sciences Council of New Zealand | 9 | 6 | 66.7% |
| Mental Health Review Tribunal | 18 | 9 | 50.0% |
| MidCentral District Health Board | 4 | 3 | 75.0% |
| Midwifery Council | 8 | 8 | 100.0% |
| National Advisory Committee on Health and Disability (National Health Committee) | 7 | 4 | 57.1% |
| National Ethics Advisory Committee (NEAC) | 12 | 8 | 66.7% |
| National Health Board | 5 | 3 | 60.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Ministry of Health, cont. | | | |
| National Kaitiaki Group | 6 | 6 | 100.0% |
| Nelson Marlborough District Health Board | 3 | 1 | 33.3% |
| New Zealand Blood Service | 6 | 2 | 33.3% |
| Northern A Health and Disability Ethics Committee | 7 | 6 | 85.7% |
| Northern B Health and Disability Ethics Committee | 8 | 7 | 87.5% |
| Northland District Health Board | 3 | 2 | 66.7% |
| Nursing Council of New Zealand | 9 | 8 | 88.9% |
| Occupational Therapy Board | 8 | 7 | 87.5% |
| Optometrists and Dispensing Opticians Board | 8 | 5 | 62.5% |
| Osteopathic Council | 8 | 4 | 50.0% |
| Pharmaceutical Management Agency (PHARMAC) | 5 | 2 | 40.0% |
| Pharmacy Council | 8 | 4 | 50.0% |
| Physiotherapy Board | 7 | 3 | 42.9% |
| Podiatrists Board | 7 | 3 | 42.9% |
| Psychoactive Substances Appeals Committee | 3 | 1 | 33.3% |
| Psychologists Board | 9 | 6 | 66.7% |
| Psychotherapists Board | 7 | 5 | 71.4% |
| Radiation Protection Advisory Council | 5 | 1 | 20.0% |
| South Canterbury District Health Board | 4 | 2 | 50.0% |
| Southern District Health Board | 4 | 2 | 50.0% |
| Southern Health and Disability Ethics Committee | 8 | 7 | 87.5% |
| Tairawhiti District Health Board | 4 | 1 | 25.0% |
| Taranaki District Health Board | 4 | 4 | 100.0% |
| Waikato District Health Board | 4 | 3 | 75.0% |
| Wairarapa District Health Board | 4 | 2 | 50.0% |
| Waitemata District Health Board | 5 | 2 | 40.0% |
| West Coast District Health Board | 4 | 1 | 25.0% |
| Whanganui District Health Board | 5 | 3 | 60.0% |
| Ministry of Justice | 316 | 103 | 32.6% |
| Abortion Supervisory Committee | 3 | 3 | 100.0% |
| Accident Compensation Appeal Authority | 1 | 0 | 0.0% |
| Additional Members of the High Court - Land Valuation | 2 | 0 | 0.0% |
| Alcohol Regulatory and Licensing Authority | 4 | 1 | 25.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Ministry of Justice, cont. | | | |
| Chief Coroner | 1 | 1 | 100.0% |
| Chief Victims Advisor to Government | 1 | 1 | 100.0% |
| Coroners | 14 | 8 | 57.1% |
| Criminal Justice Reimbursement Assessor | 1 | 0 | 0.0% |
| Customs Appeal Authority | 1 | 0 | 0.0% |
| Director - Human Rights Proceedings | 1 | 0 | 0.0% |
| Electoral Commission | 3 | 1 | 33.3% |
| Environment Court | 36 | 11 | 30.6% |
| Human Rights Commission | 6 | 3 | 50.0% |
| Human Rights Review Tribunal | 11 | 6 | 54.5% |
| Immigration Advisers Complaints and Disciplinary Tribunal | 1 | 0 | 0.0% |
| Immigration and Protection Tribunal | 19 | 12 | 63.2% |
| Immigration and Protection Tribunal Chair | 1 | 0 | 0.0% |
| Independent Police Conduct Authority | 3 | 1 | 33.3% |
| International Centre for Settlement of Investment Disputes Panel of Arbitrators | 4 | 0 | 0.0% |
| Judicial Complaints Lay Observer | 1 | 1 | 100.0% |
| Judicial Conduct Commissioner | 2 | 1 | 50.0% |
| Land Valuation Tribunal - Auckland | 5 | 0 | 0.0% |
| Land Valuation Tribunal - Gisborne | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Hawke's Bay | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Marlborough | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Nelson | 3 | 0 | 0.0% |
| Land Valuation Tribunal - North Auckland | 3 | 0 | 0.0% |
| Land Valuation Tribunal - North Canterbury | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Otago | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Palmerston North | 3 | 0 | 0.0% |
| Land Valuation Tribunal - South Canterbury | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Southland | 4 | 0 | 0.0% |
| Land Valuation Tribunal - Taranaki | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Waikato No 1 | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Waikato No 2 | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Waikato No 4 | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Wanganui | 3 | 0 | 0.0% |
| Land Valuation Tribunal - Wellington No 1 | 4 | 1 | 25.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Ministry of Justice, cont. | | | |
| Land Valuation Tribunal - Wellington No 2 | 4 | 0 | 0.0% |
| Land Valuation Tribunal - Westland | 3 | 0 | 0.0% |
| Law Commission | 3 | 0 | 0.0% |
| (Legal Aid) Review Authority | 1 | 0 | 0.0% |
| Legal Aid Tribunal | 4 | 1 | 25.0% |
| Legal Complaints Review Officer | 3 | 1 | 33.3% |
| New Zealand Lawyers and Conveyancers Disciplinary Tribunal | 14 | 4 | 28.6% |
| New Zealand Parole Board | 43 | 15 | 34.9% |
| Principal Disputes Referee | 1 | 1 | 100.0% |
| Principal Tenancy Adjudicator | 1 | 1 | 100.0% |
| Privacy Commissioner | 1 | 0 | 0.0% |
| Private Security Personnel Licensing Authority | 1 | 0 | 0.0% |
| Real Estate Agents Authority | 7 | 3 | 42.9% |
| Real Estate Agents Disciplinary Tribunal | 6 | 3 | 50.0% |
| Representation Commission | 5 | 1 | 20.0% |
| Secondhand Dealers and Pawnbrokers' Licensing Authority | 1 | 1 | 100.0% |
| Taxation Review Authorities | 1 | 1 | 100.0% |
| Trans-Tasman Occupations Authority | 8 | 4 | 50.0% |
| Visiting Justices | 29 | 12 | 41.4% |
| Weathertight Homes Tribunal | 7 | 2 | 28.6% |
| Wharerata Forest Ltd | 2 | 2 | 100.0% |
| Ministry of Social Development | 74 | 38 | 51.4% |
| Advisory Expert Group on Information Security | 4 | 0 | 0.0% |
| Children's Commissioner | 1 | 0 | 0.0% |
| Epuni Care and Protection Grievance Panel | 3 | 2 | 66.7% |
| Korowai Manaaki Youth Justice Grievance Panel | 3 | 1 | 33.3% |
| New Zealand Artificial Limb Board | 6 | 3 | 50.0% |
| New Zealand Sign Language Board (via Office for Disability Issues) | 10 | 7 | 70.0% |
| Puketai Grievance Panel | 3 | 2 | 66.7% |
| Social Policy and Evaluation Research Unit (Superu) | 7 | 2 | 28.6% |
| Social Security Appeal Authority | 4 | 2 | 50.0% |
| Social Workers Complaints and Disciplinary Tribunal | 3 | 0 | 0.0% |
| Social Workers Registration Board | 10 | 8 | 80.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|-------------------------------------|--|---------------------|
| Ministry of Social Development, cont. | | | |
| Student Allowance Appeal Authority | 1 | 0 | 0.0% |
| Te Au rere a Te Tonga Youth Justice Grievance Panel | 3 | 2 | 66.7% |
| Te Maioha o Parekarangi Youth Justice Residence Grievance Panel | 3 | 2 | 66.7% |
| Te Oranga Care and Protection Grievance Panel | 2 | 0 | 0.0% |
| Te Poutama Arahi Rangatahi Grievance Panel | 3 | 1 | 33.3% |
| Te Puna Wai o Tuhinapo Youth Justice Grievance Panel | 4 | 2 | 50.0% |
| Whakatakapokai Care and Protection Grievance Panel | 4 | 4 | 100.0% |
| Ministry of Transport | 40 | 7 | 17.5% |
| Civil Aviation Authority - Medical Convener and Deputy Convener | 2 | 0 | 0.0% |
| Civil Aviation Authority (incl. Aviation Security Service) | 5 | 0 | 0.0% |
| Maritime Appeal Authority | 1 | 0 | 0.0% |
| Maritime New Zealand | 3 | 1 | 33.3% |
| New Zealand Transport Agency | 6 | 2 | 33.3% |
| Oil Pollution Advisory Committee | 19 | 2 | 10.5% |
| Transport Accident Investigation Commission | 4 | 2 | 50.0% |
| New Zealand Defence Force | 43 | 16 | 37.2% |
| Territorial Forces Employer Support Council (Defence Employer Support Council) | 22 | 7 | 31.8% |
| Veteran's Advisory Board | 6 | 2 | 33.3% |
| Veteran's Entitlements Appeal Board | 4 | 3 | 75.0% |
| Veteran's Health Advisory Panel | 6 | 2 | 33.3% |
| Viet Nam Veterans and Their Families Trust | 1 | 1 | 100.0% |
| War Pensions Appeal Board | 4 | 1 | 25.0% |
| Office of the Prime Minister's Science Advisory Committee | 1 | 0 | 0.0% |
| Prime Minister's Science Advisory Committee | 1 | 0 | 0.0% |
| Parliamentary Counsel Office | 1 | 0 | 0.0% |
| Committee of Revision Bill Certifiers | 1 | 0 | 0.0% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Te Puni Kōkiri | 46 | 18 | 39.1% |
| Māori ICT Development Fund Expert Advisory Group | 5 | 1 | 20.0% |
| Māori Television Service | 3 | 3 | 100.0% |
| Māori Trustee | 1 | 0 | 0.0% |
| Te Reo Whakapuaki Irirangi (Te Māngai Pāho) | 6 | 2 | 33.3% |
| Te Taura Whiri i Te Reo Māori (Māori Language Commission) | 5 | 3 | 60.0% |
| Waitangi Tribunal | 21 | 8 | 38.1% |
| Whānau Ora Partnership Group | 5 | 1 | 20.0% |
| Tertiary Education Commission | 111 | 41 | 36.9% |
| Aoraki Polytechnic Council | 4 | 2 | 50.0% |
| Auckland University of Technology Council | 4 | 3 | 75.0% |
| Bay of Plenty Polytechnic Council | 4 | 2 | 50.0% |
| Christchurch Polytechnic Institute of Technology (CPIT) Council | 4 | 2 | 50.0% |
| Eastern Institute of Technology Council | 4 | 2 | 50.0% |
| Lincoln University Council | 4 | 0 | 0.0% |
| Manukau Institute of Technology Council | 4 | 1 | 25.0% |
| Massey University Council | 4 | 1 | 25.0% |
| Nelson Marlborough Institute of Technology Council | 4 | 1 | 25.0% |
| Northland Polytechnic Council | 4 | 1 | 25.0% |
| Otago Polytechnic Council | 4 | 2 | 50.0% |
| Southern Institute of Technology Council | 4 | 0 | 0.0% |
| Tai Poutini Polytechnic Council | 4 | 0 | 0.0% |
| Te Wānanga o Aotearoa Council | 3 | 1 | 33.3% |
| Te Wānanga o Raukawa Council | 4 | 3 | 75.0% |
| Te Whare Wānanga o Awanuiārangi Council | 4 | 1 | 25.0% |
| The Open Polytechnic of New Zealand Council | 4 | 2 | 50.0% |
| UNITEC New Zealand Council | 4 | 4 | 100.0% |
| Universal College of Learning (UCOL) Council | 4 | 2 | 50.0% |
| University of Auckland Council | 4 | 0 | 0.0% |
| University of Canterbury Council | 4 | 2 | 50.0% |
| University of Otago Council | 4 | 1 | 25.0% |
| University of Waikato Council | 4 | 0 | 0.0% |
| Victoria University of Wellington Council | 4 | 1 | 25.0% |

| Waiariki Institute of Technology (Rotorua) 4 1 25.0% Waikato Institute of Technology (Wintec) Council 4 3 75.0% Wellington Institute of Technology (WelTec) and Whitireia 4 2 50.0% Community Polytechnic Combined Council 4 1 25.0% Western Institute of Technology at Taranaki (WITT) Council 4 1 25.0% Treasury 306 121 39.5% Accident Compensation Corporation (ACC) Board 8 4 50.0% AgResearch Ltd 9 3 33.3% Afriways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% Ariways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% Afrivate Control Products Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings | Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|--|--|-------------------------------------|--|---------------------|
| Walkato Institute of Technology (Wintec) Council 4 3 75.0% Wellington Institute of Technology (WelTec) and Whitireia 4 2 50.0% Community Polytechnic Combined Council 4 1 25.0% Western Institute of Technology at Taranaki (WITT) Council 4 1 25.0% Treasury 306 121 39.5% Accident Compensation Corporation (ACC) Board 8 4 50.0% AgResearch Ltd 9 3 33.3% Airways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 6 2 33.3% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings Ltd 7 2 28.6% Dunedin International Airport Ltd 7 2 28.6% Dunedin International Airport Ltd </td <td>Tertiary Education Commission, cont.</td> <td></td> <td></td> <td></td> | Tertiary Education Commission, cont. | | | |
| Wellington Institute of Technology (WelTec) and Whitireia Community Polytechnic Combined Council 4 2 50.0% Western Institute of Technology at Taranaki (WITT) Council 4 1 25.0% Treasury 306 121 39.5% Accident Compensation Corporation (ACC) Board 8 4 50.0% AgResearch Ltd 9 3 33.3% Airways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings Ltd 7 2 28.6% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 < | Waiariki Institute of Technology (Rotorua) | 4 | 1 | 25.0% |
| Community Polytechnic Combined Council 4 2 30.0% Western Institute of Technology at Taranaki (WITT) Council 4 1 25.0% Treasury 306 121 39.5% Accident Compensation Corporation (ACC) Board 8 4 50.0% AgResearch Ltd 9 3 33.3% Airways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5%< | Waikato Institute of Technology (Wintec) Council | 4 | 3 | 75.0% |
| Name | Wellington Institute of Technology (WelTec) and Whitireia Community Polytechnic Combined Council | 4 | 2 | 50.0% |
| Accident Compensation Corporation (ACC) Board 8 4 50.0% AgResearch Ltd 9 3 33.3% Agreement Ltd 9 3 33.3% Animal Control Products Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings Ltd 7 2 28.6% Dunedin International Airport Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hauth Benefits Ltd 1 0 0.0% Health B | Western Institute of Technology at Taranaki (WITT) Council | 4 | 1 | 25.0% |
| AgResearch Ltd 9 3 3 33.3% Airways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Asset Management Ltd 6 2 33.3% Crown Fibre Holdings Ltd 6 2 33.3% Crown Forestry Rental Trust 3 1 3 1 33.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Education Payroll Ltd 3 2 66.7% Genesis Energy Ltd 8 3 3.7.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Environmental Science and Research Ltd 7 2 28.6% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 8 4 50.0% Landcare Research New Zealand Ltd Ltd 8 4 50.0% Landcare Research New Zealand Ltd Ltd 8 4 50.0% Landcare Research New Zealand Ltd Ltd 8 4 50.0% | Treasury | 306 | 121 | 39.5% |
| Airways Corporation of New Zealand Ltd 7 2 28.6% Animal Control Products Ltd 3 1 33.3% AsureQuality Ltd 8 4 50.0% Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Fibre Holdings Ltd 6 2 33.3% Crown Forestry Rental Trust 3 1 3 3.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Environmental Science and Research Ltd 7 2 28.6% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 8 4 50.0% KiwiRail Holdings Ltd 7 3 42.9% Landcare Research New Zealand Ltd | Accident Compensation Corporation (ACC) Board | 8 | 4 | 50.0% |
| Animal Control Products Ltd AsureQuality Ltd Christchurch International Airport Crown Asset Management Ltd Crown Fibre Holdings Ltd Crown Fibre Holdings Ltd Crown Fibre Holdings Ltd Crown Forestry Rental Trust Crown Irrigation Investments Ltd T Z Base See See See See See See See See See S | AgResearch Ltd | 9 | 3 | 33.3% |
| AsureQuality Ltd | Airways Corporation of New Zealand Ltd | 7 | 2 | 28.6% |
| Christchurch International Airport 2 1 50.0% Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Forestry Rental Trust 3 1 33.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Corporation of New Zealand Ltd (the Residual Corporation Superannuation Appeals Board 2 1 50.0% Government Superannuation Appeals Board 5 2 40.0% 66.7% Government Superannuation Fund Authority 6 4 66.7% 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 1 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25 | Animal Control Products Ltd | 3 | 1 | 33.3% |
| Crown Asset Management Ltd 2 0 0.0% Crown Fibre Holdings Ltd 6 2 33.3% Crown Forestry Rental Trust 3 1 33.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Geological and Nuclear Sciences Ltd 6 3 | AsureQuality Ltd | 8 | 4 | 50.0% |
| Crown Fibre Holdings Ltd 6 2 33.3% Crown Forestry Rental Trust 3 1 33.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 <td< td=""><td>Christchurch International Airport</td><td>2</td><td>1</td><td>50.0%</td></td<> | Christchurch International Airport | 2 | 1 | 50.0% |
| Crown Forestry Rental Trust 3 1 33.3% Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9 | Crown Asset Management Ltd | 2 | 0 | 0.0% |
| Crown Irrigation Investments Ltd 7 2 28.6% Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 | Crown Fibre Holdings Ltd | 6 | 2 | 33.3% |
| Dunedin International Airport Ltd 2 0 0.0% Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 3 37.5% | Crown Forestry Rental Trust | 3 | 1 | 33.3% |
| Earthquake Commission 8 2 25.0% Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 7 2 28.6% KiwiRail Holdings Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 3 37.5% | Crown Irrigation Investments Ltd | 7 | 2 | 28.6% |
| Education Payroll Ltd 3 2 66.7% Electricity Corporation of New Zealand Ltd (the Residual Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Dunedin International Airport Ltd | 2 | 0 | 0.0% |
| Electricity Corporation of New Zealand Ltd (the Residual Company) Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd Landcare Research New Zealand Ltd Landcorp Farming Ltd 8 3 37.5% | Earthquake Commission | 8 | 2 | 25.0% |
| Company) 2 1 50.0% Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Education Payroll Ltd | 3 | 2 | 66.7% |
| Genesis Energy Ltd 8 3 37.5% Government Superannuation Appeals Board 5 2 40.0% Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Electricity Corporation of New Zealand Ltd (the Residual Company) | 2 | 1 | 50.0% |
| Government Superannuation Fund Authority 6 4 66.7% Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Genesis Energy Ltd | 8 | 3 | 37.5% |
| Guardians of New Zealand Superannuation 7 3 42.9% Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Government Superannuation Appeals Board | 5 | 2 | 40.0% |
| Hawke's Bay Airport Ltd 2 0 0.0% Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Government Superannuation Fund Authority | 6 | 4 | 66.7% |
| Health Benefits Ltd 1 0 0.0% Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Guardians of New Zealand Superannuation | 7 | 3 | 42.9% |
| Housing New Zealand Corporation 8 2 25.0% Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Hawke's Bay Airport Ltd | 2 | 0 | 0.0% |
| Institute of Environmental Science and Research Ltd 6 3 50.0% Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Health Benefits Ltd | 1 | 0 | 0.0% |
| Institute of Geological and Nuclear Sciences Ltd 6 3 50.0% KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Housing New Zealand Corporation | 8 | 2 | 25.0% |
| KiwiRail Holdings Ltd 7 2 28.6% Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Institute of Environmental Science and Research Ltd | 6 | 3 | 50.0% |
| Kordia Group Ltd 7 3 42.9% Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | Institute of Geological and Nuclear Sciences Ltd | 6 | 3 | 50.0% |
| Landcare Research New Zealand Ltd 8 4 50.0% Landcorp Farming Ltd 8 3 37.5% | KiwiRail Holdings Ltd | 7 | 2 | 28.6% |
| Landcorp Farming Ltd 8 3 37.5% | Kordia Group Ltd | 7 | 3 | 42.9% |
| | Landcare Research New Zealand Ltd | 8 | 4 | 50.0% |
| Meridian Energy Ltd 8 3 37.5% | Landcorp Farming Ltd | 8 | 3 | 37.5% |
| | Meridian Energy Ltd | 8 | 3 | 37.5% |

| Board or Committee (by Agency) | Ministerial Appointed Members | Women Ministerial Appointed Members | Percentage of Women |
|---|-------------------------------------|--|---------------------|
| Treasury, cont. | | | |
| Meteorological Service of New Zealand Ltd | 8 | 4 | 50.0% |
| Mighty River Power Ltd | 8 | 2 | 25.0% |
| National Infrastructure Advisory Board | 7 | 2 | 28.6% |
| National Institute of Water and Atmospheric Research Ltd | 7 | 2 | 28.6% |
| National Provident Fund | 6 | 3 | 50.0% |
| Network for Learning Ltd | 8 | 3 | 37.5% |
| New Zealand Forest Research Institute Ltd (Scion) | 5 | 2 | 40.0% |
| New Zealand Lotteries Commission | 6 | 3 | 50.0% |
| New Zealand Post Ltd | 8 | 3 | 37.5% |
| New Zealand Productivity Commission | 3 | 1 | 33.3% |
| New Zealand Railways Corporation | 3 | 1 | 33.3% |
| New Zealand Venture Investment Fund | 5 | 1 | 20.0% |
| Nominating Committee for the Guardians of the New Zealand Superannuation Fund | 4 | 3 | 75.0% |
| Public Trust | 8 | 5 | 62.5% |
| Quotable Value Ltd | 7 | 3 | 42.9% |
| Radio New Zealand Ltd | 6 | 3 | 50.0% |
| Research and Education Advanced Network New Zealand Ltd | 5 | 1 | 20.0% |
| Reserve Bank of New Zealand | 7 | 3 | 42.9% |
| Solid Energy New Zealand Ltd | 5 | 1 | 20.0% |
| Southern Response Earthquake Services Ltd | 6 | 4 | 66.7% |
| Tamaki Redevelopment Company Ltd | 6 | 2 | 33.3% |
| Television New Zealand Ltd | 7 | 5 | 71.4% |
| The New Zealand Institute for Plant & Food Research Ltd | 7 | 2 | 28.6% |
| Transpower New Zealand Ltd | 7 | 2 | 28.6% |